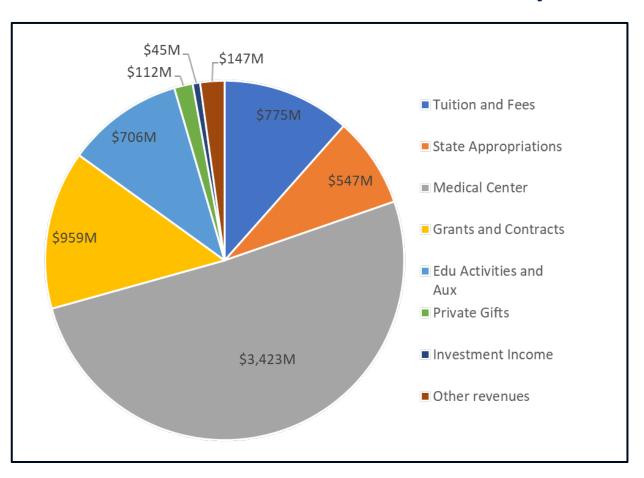
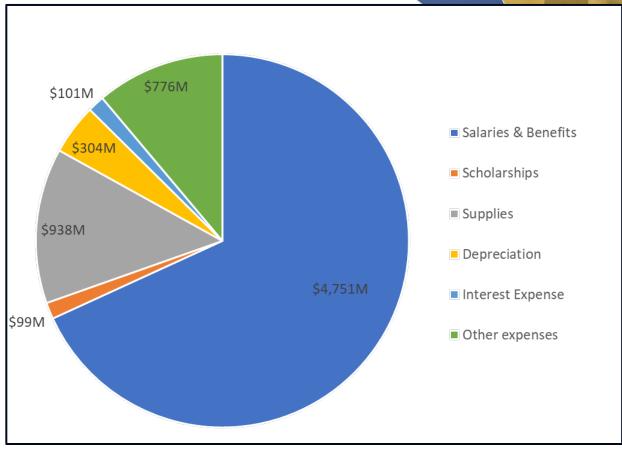
NEW CHAIRS WORKSHOP FINANCIAL MANAGEMENT – INTERNAL CONTROLS

MATT OKAMOTO
ASSISTANT VICE CHANCELLOR, FINANCE
UNIVERSITY CONTROLLER
SEPTEMBER 11, 2024

FY23 Financial Summary





Revenues = \$6.7B

Expenses = \$6.9B



Accounting & Fiscal Certification

The University of California maintains comprehensive accounting and reporting systems and processes in order to:

- Meet stewardship responsibilities
- Provide management information to all levels of the University's administration, as well as State and Federal officials.

Each year, Deans and Vice Chancellors are required to certify that:

- > They are responsible for applying policies and procedures to ensure effective and efficient use of University resources and prevent and detect fraud
- No material transactions or liabilities are missing from the financials
- Suspicions and/or allegations of fraud are properly reported
- Funds are managed in compliance with laws, regulations and provisions of contract and grant agreements



Could this happen in your department?

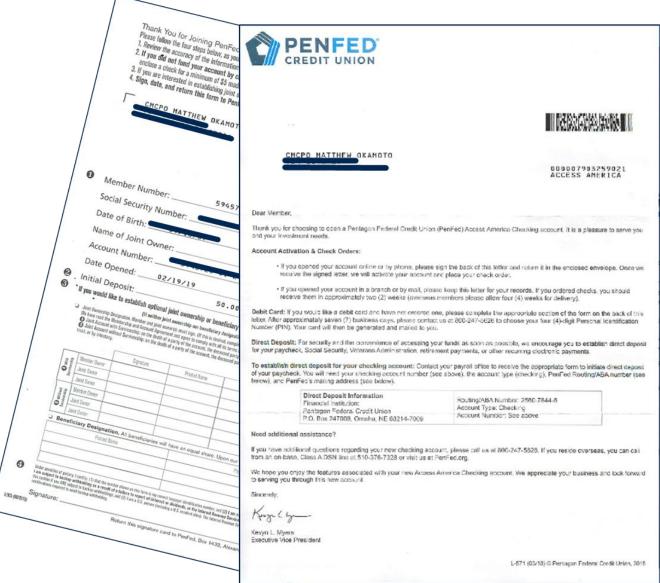
> A former employee purchases over \$250,000 in fraudulent airfare billed directly to the department account

> An employee alters travel receipts and fabricates business conferences to collect fraudulent travel reimbursement

A vendor's email system was compromised and used to request a change in payment instructions



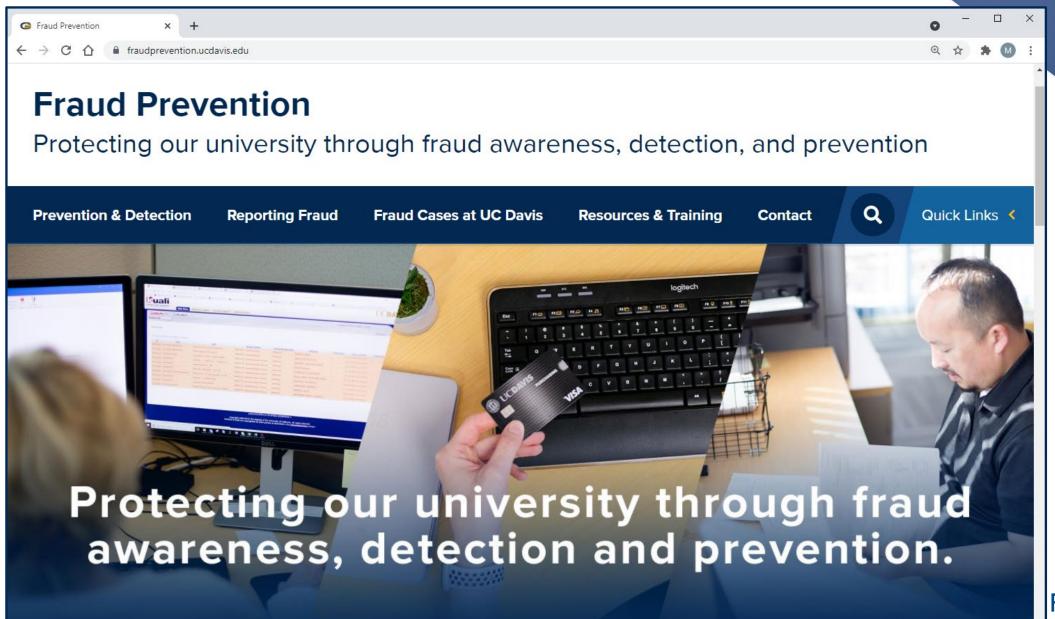
Could this happen to you? It happened to me...







https://fraudprevention.ucdavis.edu/



Control Responsibilities

What are Internal Controls?

- Internal controls are an integral part of the University's operations and are the responsibility of all faculty and staff. Core internal control objectives include:
 - Effectiveness and efficiency of operations.
 - Ensure reliability of financial reporting.
 - Compliance with applicable laws and regulations.

Internal control website is a great resource for additional information:

https://financeandbusiness.ucdavis.edu/finance/controls-accountability



Controls & Accountability

- Administrator's Responsibilities
 Handbook
- Internal Controls
- Ledger Review
- Common Approval Types & Policies
- Security & Passwords
- Separation of Duties
- > Help & Resources

Our Staff

In an organization with an effective control environment, people understand their responsibilities, limits of their authority, and are knowledgeable, mindful, and committed to doing what is right.

The information below was designed to help you understand the requirements to achieve high standards of business and ethical practices:

Establishing an ethical environment

Establishing an ethical environment and setting the tone at the top of the organization is the most important element of the accountability and control environment. Each of the components work together to create a comprehensive system capable of deterring fraud, and preventing, detecting, and correcting problems based on an overall assessment of risk and exposure.

The university has adopted an internal control methodology developed by the Committee of Sponsoring Organizations (COSO), in which internal control is defined as a process implemented by management that provides reasonable assurance that:

- A. Operations are effective and efficient.
- B. Financial and operational reports are reliable.
- C. Compliance with applicable laws, regulations, and internal policies and procedures has been achieved.



Components of Internal Control

- The control environment sets the tone for the organization
- > Risk assessments identifies and analyzes relevant risks
- Control activities are policies and procedures that ensure compliance
- Information and communication provide meaningful data to the right people
- > Monitoring activities assure processes are working



Resources

- Finance
 - https://financeandbusiness.ucdavis.edu/finance
- Fraud Awareness & Prevention
 - https://fraudprevention.ucdavis.edu/
- > Fiscal Officer Resources
 - https://financeandbusiness.ucdavis.edu/finance/accounting-financial-reporting/fiscal-officer
- Guide to Research Compliance For Principal Investigators and Department Administrators
 - https://research.ucdavis.edu/wp-content/uploads/UCDavis Guide to Research Compliance -20132.pdf
- Administrator's Responsibilities & Resources Handbook
 - https://financeandbusiness.ucdavis.edu/finance/controls-accountability/admin-handbook
- Travel & Entertainment
 - https://supplychain.ucdavis.edu/travel-entertainment

