Understanding the AF Research titles

How to be Successful in the UC Davis Academic Federation

Philip Kass Vice Provost for Academic Affairs

> UCDAVIS ACADEMIC AFFAIRS

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Serving the professional academic community at UC Davis







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Academic Personnel Manual



Universitywide policies listed below begin with "APM." UC Davis policies and procedures begin with "UCD" and are highlighted below. Not all Universitywide policies have UCD procedures. Universitywide policies are issued by the Office of the President and apply to all campuses and laboratories. UCD procedures are developed by Academic Affairs and issued by the Offices of the Chancellor and Provost and apply only to UCD, which includes all units under the jurisdiction of UC Davis, located in Davis, Sacramento, and all off-site locations.

Throughout these policies, the term "Chancellor" refers to the Chancellor and/or the Chancellor's designee. Responsibilities that cannot be redelegated by the Chancellor are stated explicitly within the policy.

Select a link to view the specific section:

<u>I. General University Policy Regarding Academic Appointees</u>

<u>II. Appointment and Promotion</u>

<u>III. Recruitment</u>

<u>IV. Salary Administration</u>

<u>V. Benefits and Privileges</u>

I. General University Policy Regarding Academic Appointees

APM 005	Privileges and Duties of Members of the Faculty				
APM 010	Academic Freedom				
APM 015	The Faculty Code of Conduct				
	UCD-015, Procedures for Faculty Misconduct Allegations				
	Exhibit A, Examples of Unacceptable Faculty Conduct				
	Exhibit B, Allegations of Misconduct Request for Review				
APM 016	University Policy on Faculty Conduct and the Administration of Discipline				

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Academic Affairs

PEOPLE ? RESOURCES ? POLICIES ? PROGRAMS ? TOOLS ? WORKSHOPS ? HONORS ? DIVERSITY ?



Step Plus System

Overview of the Step Plus System Key Features of the Step Plus System Suggestions for Conducting Departmental Votes Guidelines for Advancement -Senate Guidelines for Advancement -Federation Guide for Step Plus Promotions

Above Scale Merits in the Step Plus System Beginning in 2012, a series of three workgroups of UC Davis faculty, administration and staff reviewed ways to streamline the personnel process: the Academic Senate Taskforce on Simplifying the Academic Personnel Process (STAPP), the Academic Personnel Streamlining Implementation Workgroup (APSIW), and the Joint Senate-Administration Workgroup on Step Plus Palicies and Procedures (SAWSPPP). Reports from these groups may be found in the <u>Historical</u> <u>Documentation</u>. These deliberations have resulted in a series of recommendations that will streamline and enhance the personnel process. The Step Plus System will allow the campus to realize a significant reduction in the number of personnel actions per year, thus saving staff and faculty time. Step Plus also allows evaluations to be done based on a more complete and consistent time window, and increases the likelihood that deserving candidates who have not historically put forward their dosilers for accelerated review will benefit from their excellent performance.

For all of these reasons the Step Plus system, as described below, was implemented effective July 1, 2014 and adopted immediately for personnel actions in the Senate titles of Professor, Professor in Residence, Professor of Clinical___ and Acting Professor of Law. On June 15th, 2015, the Academic Federation (AF) voted to implement the new Step Plus System for the following title series: Adjunct Professor, Agronomist in the Agricultural Experiment Station (AES), Specialist in Cooperative Extension (CE), Health Sciences Clinical Professor, Professional Researcher, Project Scientist, and Specialist.

Overview of the Step Plus System for Personnel Actions

A. Normative schedule. All merits are considered on a fixed two, three- or four-year schedule, as determined by normative time at their current rank and step. Normative time is defined in <u>APM 220-18</u> and can also be found on the <u>Step Plus System Salary scales</u>. At every review, the individual may be considered for more than one step, i.e. 15 steps, 2 steps, etc. (<u>Guidelines for Advancements</u>)

 Academic Enrichment Fund (AEF) Accounts

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- Academic Personnel Manual
- Step Plus System
- Academic Advisories
- Access to Records
- Ad Hoc Committees
- > Annual Call
 - Annual Call for Unit 18 Members

Historical Annual Calls

> Appointment and Advancement

Academic Affairs



Academic Affairs



Academic Affairs · Resources · Academic Researchers Unit (RA Unit)





Academic Researcher Forms & Checklists

Academic Researcher Template Letters

Appointment and Reappointment

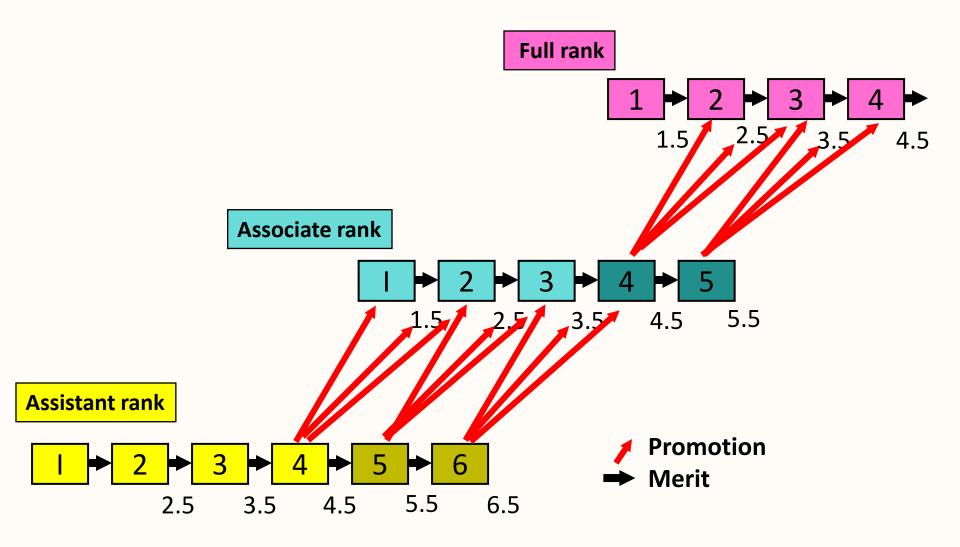
Appointment and Reappointment - Process for Variable Appointment or Temporary Augmentation in Appointment



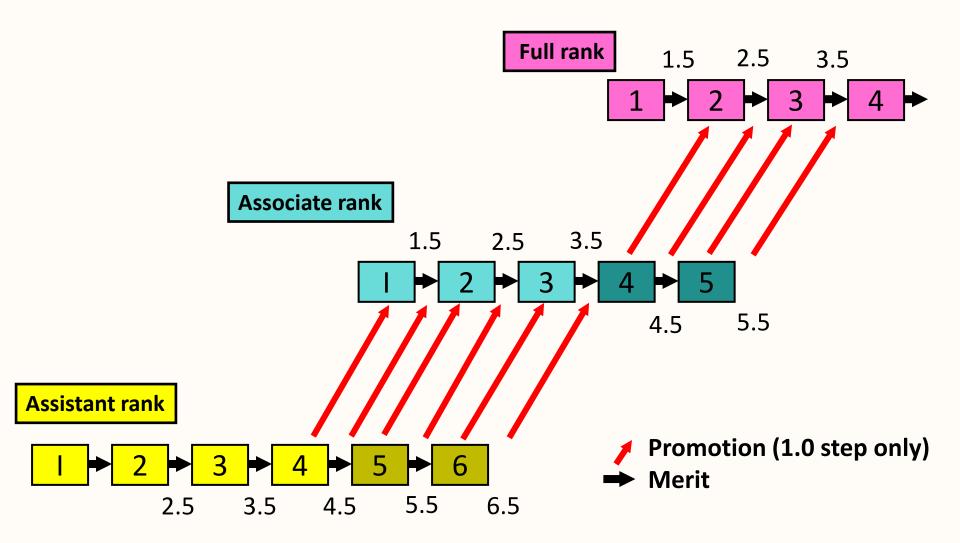
The basics of advancement

- If you are performing well in all expected areas, you should be able to advance within your series at regular intervals
 - Merit advancements can be considered every 2-4 years, depending on your rank and step
 - Promotions (to Associate or full rank) typically involve longer periods of review
- Your department will be notified when you are eligible for merit review, but you should be aware of your eligibility, as well.
 - ... and what *is* a merit advancement??

The UC Davis Step Plus system allows Academic Federation members to move faster (1.5 or 2.0 steps) based on greater-than-expected performance



The UC Davis Step Plus system also allows Academic Federation Members to accelerate in time only when promoting, and only 1.0 step is allowed.



The UC Davis Step Plus system

You are eligible for merit advancement after normative time at your current step (2, 3, or 4 years)

- Under Step Plus, you may elect to be considered for up to 1-step, 1.5-steps or 2-step advancement
- If you defer, you are eligible again the next year
- Promotion to the Associate or Full rank can occur prior to normative time, but can only be considered for 1 step



The UC Davis Step Plus system

• "Regular" advancement, for performing well in all areas of review, is 1 step

Under Step Plus:

Outstanding performance in any **one area** of review qualifies for 1.5-step advancement

Outstanding performance in two areas of review, including your core area, qualifies for 2.0-step advancement



Who decides?

You are given an opportunity to select the maximum advancement you will accept, based on funding information provided by the PI (if your position is grant funded)

Your department makes a recommendation

 Your case is evaluated by the Joint Academic
 Federation/Academic Senate Personnel Committee (JPC), which makes a recommendation

 The decision is made by your dean for most merits, or by the Vice Provost for promotions and recommendations for >1.5 steps

Academic Personnel Review

- One of the most important ways you can plan for your advancement is to regularly document your roles, contributions, and fulfillment of expectations to a research enterprise
- Regardless of what Academic Federation title you hold, there are ways of effectively *recording* and *communicating* your accomplishments to your peers

Academic Personnel Review

- Your peer group and/or your department will be voting on your merit/promotion action
- The rules on who is eligible to vote on your action have been established by your department and have been approved by the Joint Personnel Committee
- These are available to you so you can understand who is eligible to vote and who is eligible to provide comments

*My*InfoVault (MIV) is your electronic dossier

- Typically, you will enter your own information ... keep it current!
- Some departments will provide assistance
- Publications can be downloaded through PubMed or Endnote
- There is good online assistance

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Academic Affairs





Event Managemen System (EMS)

Faculty Satisfaction Survey Reports (COACHE)

Grant Writing Links and Resources

Hiring Goals & History

MyInfoVault (MIV)

UC Outside Activity Tracking System (UC > OATS)

Position Planning Tool



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MyInfoVault (MIV)

Background

MyInfoVault Click to enter MyInfoVault

MyInfoVault, also known as MIV, is an online database that houses academic personnel research, creative activity, teaching and service data, and creates and routes electronic dossiers for academic peer review. It also allows for creation and routing of academic leave of absence requests. The program is sponsored by Academic Affairs with technical assistance from Information and Educational Technology (IET).

MIV Users Group

The role of the MIV Users Group is to provide insight and recommendations directly to Academic Affairs staff, who use that advice in their work with the MIV development team. The charge of the Users Group is to assist the MIV development team with:

MIV is used by academics and academic personnel staff across campus and the health system to process all action types.

- improving current features of MIV;
- identifying potential new features;
- providing input on the development of these features; and
- prioritizing future enhancements.

MIV Team

MIV is supported by a team of functional and technical staff members. In Academic Affairs, Brian Darnell is the functional team leader. Lara Stilling provides analysis, training, and help desk support. In IET, Stephen Paulsen and Jacob Saporito are the developers. Together, they are responsible for keeping the project on track, including programming and testing the new code, informing the campus of ongoing activities that will affect the use of the program, and responding to requests for assistance. To contact the team with problems or suggestions for improvement, e-mail us at mivhelp@ucdavis.edu.

Uses for MIV

MIV is used to prepare and route all academic actions for Senate and Federation members through the review including both redelegated and non-redelegated actions, as well as new appointments for individuals being recruited from outside the Davis campus. MIV is also used to route academic leave of absence requests. Academic users of MIV also have the ability to generate a curriculum vitae or an NIH biographical sketch

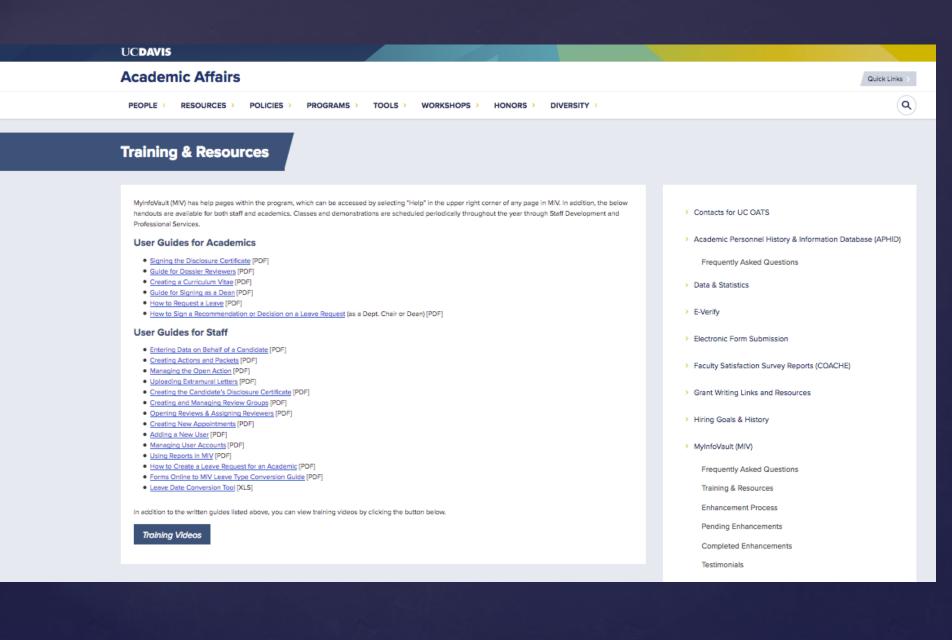
- Contacts for UC OATS
- Academic Personnel History & Information Database (APHID)

Frequently Asked Questions

- Data & Statistics
- E-Verify
- Electronic Form Submission
- Faculty Satisfaction Survey Reports (COACHE)
- Grant Writing Links and Resources
- Hiring Goals & History
- MyInfoVault (MIV)

Frequently Asked Questions

Training & Resources



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MyInfoVault (MIV)



My Info Vault

Click to enter MyInfoVault

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You can pin actions here so they are instantly available. Look for the pin icon in Open Actions and search results.

Candidate's Statement

- Your opportunity to educate your department and peer voting group about your contributions
- Not everyone will understand the expectations of your title, therefore ...
 - Make sure that your position description is current and includes all the expectations of your title.
 - Refer to these expectations in your candidate statement!

Candidate's Statement

- A Candidate's Statement accomplishes what a dossier can't:
 - It should be a guide to what is in the dossier *without repeating it*
 - It should be **analytical**:
 - What are your professional accomplishments?
 - *Why are your contributions important?*
 - What impact did your contributions have on the research enterprise?
 - Use it as an opportunity to **educate** those voting on your action

Candidate's Statement

- Most importantly, write your candidate statement so that it can be understood and appreciated by non-experts!
 - A good rule of thumb: present your research as though you were writing a grant proposal to a very general foundation
- Do not write a statement longer than 5 pages.
- Be sure to describe any contributions you have made to diversity and equal opportunity.
 - May be included as Candidate's statement of contributions to diversity and inclusion

The Dossier: What makes a one strong?

- Effective use of MIV to document *all* your relevant activities
- Thorough, detailed descriptions in the "Contributions to co-Authored Publications" section
 - Talk to the PI so you both have a mutual understanding of what your contributions are
 - It is very important to your career to ensure that you get credit and recognition for your contributions

Academic Personnel Review

Research Title

 Specialist in Cooperative Extension
 (APM 334/APM
 -UCD 334)

Expectation

• *Leadership* in conducting missionoriented research and research-based educational outreach

Ranks and steps identical to those for Academic Senate faculty:

- Assistant rank: Steps 1 6.5
- Associate rank: Steps 1 5.5
- Full rank: Steps 1 9.5

Your dossier will be examined for:

- Extending knowledge: performance in distributing information to public and private stake-holders
 - Research-based outreach activities, training, publications that translate research and recommend best practices for stakeholders, public engagement and connection

Your dossier will be examined for:

 Research (*especially applied*) and creative scholarly and applied work

Peer-reviewed publications

• Refereed and non-refereed journal articles, books and monograph chapters, proceedings chapters (only if refereed), editorials

Limited distribution

 Compendiums of data, reports, extension teaching materials, video or audio tapes, popular articles, bulletins, leaflets, progress or annual reports to funding agencies or commissions, comments for commodity group newsletters (non-exhaustive list)

Your dossier will be examined for:

- Professional competence and activity
 - Serving on review panels, advising government agencies, reviewing manuscripts, serving on editorial boards
- University and public service
 - See above, plus:
 - Department, campus and university committees, mentorship activities (which sometimes can include teaching UC Davis students) ...

<u>Examples</u>

Documentation

Academic Personnel Review

Research Title

 Professional Research Series (RA Contract Article 21/ APM 310)

Expectation

• *Leadership* in creative and/or research activities (*equivalent to that of professorial series*)

Ranks and steps identical to those for Academic Senate faculty:

- Assistant rank: Steps 1 6.5
- Associate rank: Steps 1 5.5
- Full rank: Steps 1 9.5

Criteria

A candidate for a title in this series must have earned a doctorate or its equivalent.

- a. Research qualifications and accomplishments equivalent to those for the Professor series
- b. Professional competence and activity equivalent to those for the Professor series
- c. University and/or public service

An Assistant Research (e.g., Physicist) is not required to participate in service activities. An Associate Research (e.g., Physicist) and a Research(e.g., Physicist) are expected to engage in University and/or public service, such as service on research review boards.

The Professional Research series is used for appointees who engage in **independent** research equivalent to that required for the Professor series and not for appointees whose duties are limited to making significant and creative contributions to a research project or to providing technical assistance to a research activity. Appointees with Professional Research titles do not have teaching responsibilities.

For additional information see Article 21 Section A or APM 310

An appointee in this series must demonstrate continuous and effective engagement in independent and creative research activity of high quality and significance, equivalent to that expected of the Professor series. Proposed merit increases and promotions in the Professional Research series shall be reviewed with the same rigor accorded to proposed merits and promotions in the Professor series.

For additional information see Article 21 Section D or APM 310

- Your dossier will be examined for research/creative activity leadership and innovation primarily through:
 - Publications
 - First author
 - Senior author (clearly note mentoring role)
 - Last author
 - Grants
 - PI
 - Co-PI
 - Leadership in large-scale collaborative grants; independence is expected

Professional Research Series

Examples

Documentation

Academic Personnel Review

Research Title

- Project Scientist Series
 - (RA Contract Article 22/ APM 311)

Expectation

 Significant, original, and creative contributions to a research or creative project without an expectation of independence

Ranks and steps identical to those for Academic Senate faculty:

- Assistant rank: Steps 1 6.5
- Associate rank: Steps 1 5.5
- Full rank: Steps 1 9.5

Criteria

A candidate for a title in this series must have earned a doctorate or its equivalent.

- a. Demonstrated significant, original, and creative contributions to a research or creative program or project
- b. Professional competence and activity

Appointees in this series need not demonstrate the same independence or scholarly breadth as members of the Professor or Professional Research series. University and public service are encouraged but not required.

- Your dossier will be examined for research/ creative activity competency and leadership primarily through:
 - Publications
 - Co-authorship is expected
 - Grants
 - Co-authorship is viewed favorably
 - Management
 - Laboratory, projects under a PI, in which you play an intellectual and conceptual role

<u>Examples</u>

Documentation

- Research contributions Candidate's Statement
- Team management Candidate's Statement
- Project creativity..... Candidate's Statement
- Contribute to grants MIV: Grants and Contracts
- Co-author publications MIV: Publications
- Co-author abstracts MIV: Publications/Abstracts
- Contributions to publications ... MIV: Publications
- Significance of work MIV: Publications

- PI status is not automatically conferred in this series – it can only be granted by exception to policy
 - this is worth remembering if you want to move to the Professional Research series
- Assistant Project Scientists are *not* required to promote within eight years (unlike Professional Researchers)

Academic Personnel Review

Research Title

 Specialist Series (RA Contract Article 26/APM 330/APM-UCD 330)

Expectation

 Technical or specialized expertise in support of a research or creative project without an expectation of independence or leadership

Specialist series

Ranks and steps not identical to those for Academic Senate faculty and other Academic Federation research titles

- Junior Specialist: Steps 1 2
- Assistant rank: Steps 1 3.5
- Associate rank: Steps 1 4.5
- Full rank: Steps 1 9.5

Specialist Series

Criteria

- a. Performance in Research
- b. Professional competence and activity
- c. University and Public Service

Specialists may engage in University and/or public service provided these services comply with the requirements of the candidate's funding source. Such service should be related to the candidate's area of professional expertise and achievement. Service activities may be at the level of the department, the organized research unit (ORU), the college/school/division, the campus, the University, and/or the public. For example, Specialists may serve as a liaison with and respond to the needs of various industry organizations, state and federal agencies, and other external groups on issues related to their area of expertise. At the Junior and Assistant Specialist ranks, University and/or public service may be minimal.

Specialist Series

<u>Examples</u>

Documentation

- Research contributions Candidate's Statement
- Team value Letters from collaborators
- Project creativity..... Candidate's Statement
- Contributions to grants MIV: Grants and Contracts
- Contributions to presentations.. Candidate's Statement
- Contributions to abstracts MIV: Publications/Abstracts
- Co-author publications MIV: Publications
- Contributions to publications MIV: Publications
- Significance of work MIV: Publications
- Reviewing proposals MIV: Service
- Reviewing manuscripts MIV: Service
- Service to profession MIV: Service

Specialist Series

- PI status is not automatically conferred in this series it can only be granted by exception to policy
 - this is worth remembering if you someday want to move to the Professional Research series
- Assistant Specialists are *not* required to promote within eight years (unlike Professional Researchers and Specialist in CE)

Thinking About the Future

Hoping to move to a different title series?

- PhD (or equivalent terminal degree) is required for Project Scientist, Specialist in CE, and Professional Researcher
- Work with your PI to gain additional technical skills and greater research responsibilities
- Contribute to authorship of **grants** and **research publications**
- Document your contributions to multi-authored efforts carefully and thoroughly

Seeking Advice

- As academic employees of the University, you have the right to be mentored to help you be successful
- Seek help, and network with others in your AF series, as well as with Academic Senate members
- You have the right to be recognized for your work, so make sure that your department understands the research role you play and the contributions you make to its success



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Welcome to the Academic Federation

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